SANDY SPRINGS
GEORGIA

CITY COUNCIL
Rusty Paul, Mayor
John Paulson – District 1
Steve Soteres – District 2
Chris Burnett – District 3
Jody Reichel – District 4
Tibby DeJulio – District 5
Andy Bauman – District 6

Tuesday, May 4, 2021	**Special Called Meeting**	**2:00 PM**

The May 4, 2021 City Council Special Called Meeting – Budget Workshop 2 will be held in person in the Barfield Conference Room at Sandy Springs City Hall (1 Galambos Way, Sandy Springs, GA 30328).
The meeting will also be live streamed.

Live-stream:	**Public Meeting Portal (CivicClerk):** https://sandyspringsga.civicclerk.com/web/home.aspx **Zoom Webinar:** http://spr.gs/2021mcc1
Teleconference:	**Dial Options** (for higher quality, dial a number based on your current location)**:** • 1 312 626 6799 • 1 346 248 7799 • 1 646 558 8656 • 1 669 900 9128 • 1 301 715 8592 • 1 253 215 8782 **Webinar ID:** 815 5716 7823

I. FY2022 Budget Workshop 2

A. **2021-131** Operations & General Fund

Individuals with disabilities who require certain accommodations in order to allow them to observe and/or participate in a public meeting, or who have questions regarding the accessibility of the meeting or facilities should contact the City Clerk at 770-730-5600 promptly for assistance. The City will make reasonable accommodations for those persons.

FY 2022 Budget Workshop #2

City Operations

May 4, 2021

SANDY SPRINGS™

GEORGIA

Purpose of Meeting

- Departmental Priority Indicators
- Proposed Revenues for FY22
- Proposed Department Expenditures for FY22
- Department Operational Highlights and Staffing
- GGS Transition Savings
- Nonprofit Contracts for Service
- Feedback and direction from City Council

FY22 Proposed General Fund Summary

Description	FY2018 Actuals	FY 2019 Actuals	FY20 Actuals	FY21 Original	FY22 Proposed
Revenues	103,287,338	108,350,435	108,074,164	88,925,120	107,721,120
Expenditures	102,796,887	103,626,008	106,664,617	91,492,725	107,641,396
(Use)/Addition Fund Balance	490,451	4,724,427	1,409,547	(2,567,605)	79,724

Projected Unassigned Fund Balance

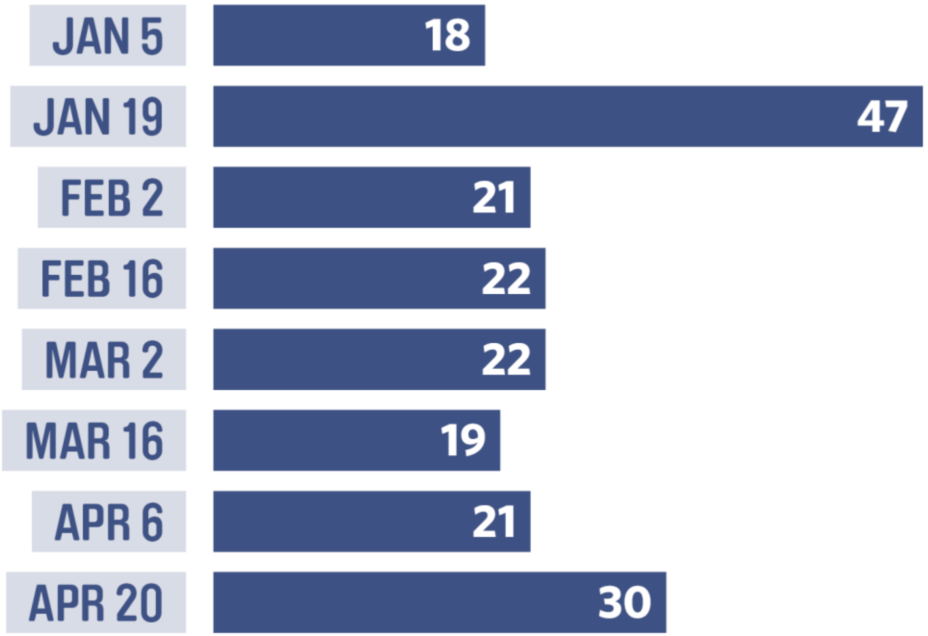
Description	Amount
Audited June 30, 2020 Unassigned Fund Balance	$ 45,710,692
Assigned fund balance reclassified	2,567,605
Add Estimated FY21 Closeout	10,000,000
FY21 Estimated Unassigned Fund Balance	58,278,297
Less Estimated COSS Minimum	(26,930,280)
Projected Available Unassigned Fund Balance	$ 31,348,017

You have available funding for one time projects or seed money to start an accrual fund for specific ongoing costs.

Council Priority Indicators

Set the standard for excellence in CUSTOMER SERVICE & CITIZEN ENGAGEMENT

City Council Meetings Zoom Participants

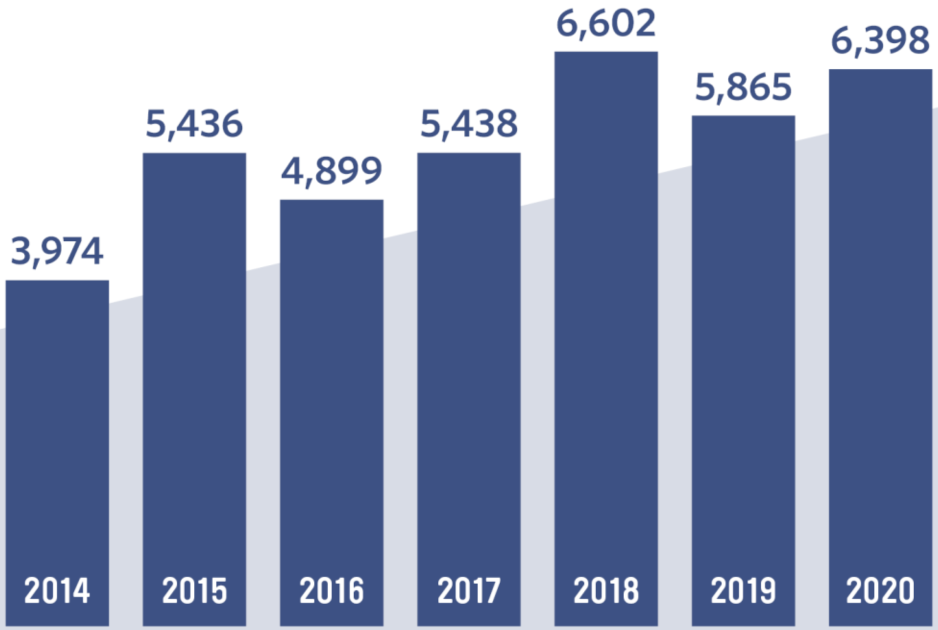


Set the standard for excellence in CUSTOMER SERVICE & CITIZEN ENGAGEMENT

Customer Web Chats

Set the standard for excellence in CUSTOMER SERVICE & CITIZEN ENGAGEMENT

IT: Closed Tickets



Create and support targeted ECONOMIC EVELOPMENT opportunities, with an emphasis in the NORTH END

$1.6 million

SMALL BUSINESS RELIEF FUNDING

160

SANDY SPRINGS BUSINESSES

Promote SUSTAINABLE GROWTH & foster ENVIRONMENTAL STEWARDSHIP

340

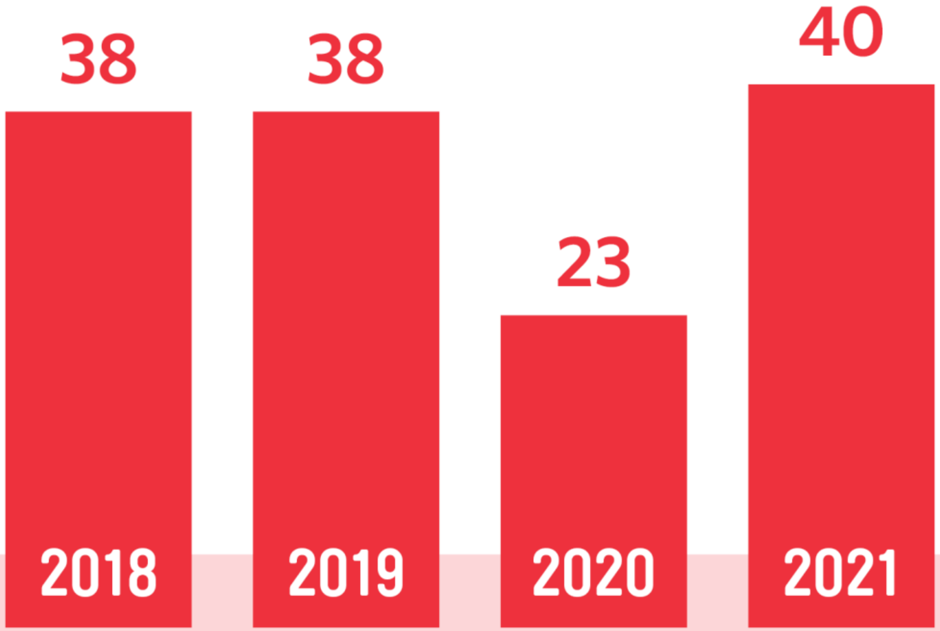
TREES PLANTED
FY 2020

400

TREES PLANTED
FY 2021

Provide inclusive and diverse RECREATIONAL & CULTURAL ENRICHMENT

Farmers Market Vendors



Provide inclusive and diverse RECREATIONAL & CULTURAL ENRICHMENT

7

WILD EXPLORER SESSIONS

17

AVERAGE NUMBER OF PARTICIPANTS

Enhance multi-modal TRANSPORTATION ACCESSIBILITY & maintain high COMMUNITY APPEARANCE standards

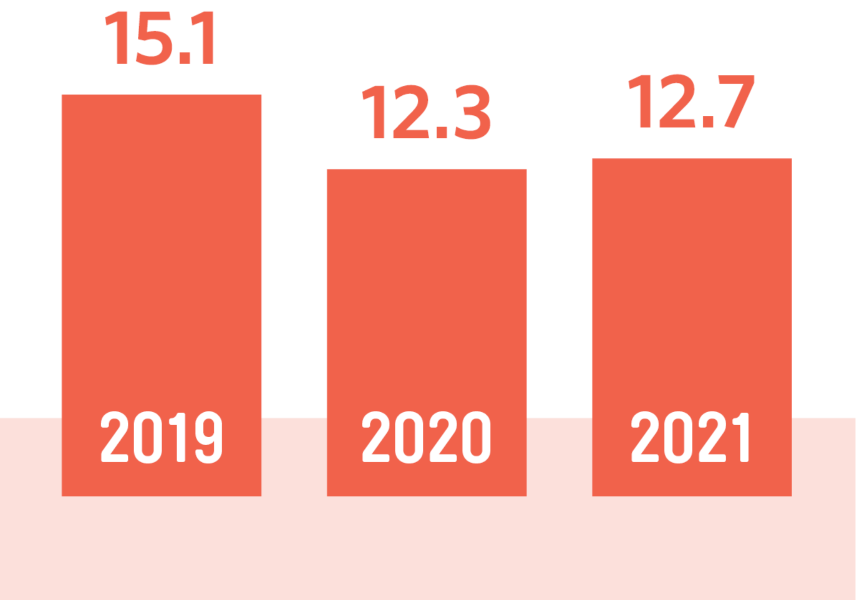
QLESS

2,151

CUSTOMERS SCHEDULED AND SERVED

Enhance multi-modal TRANSPORTATION ACCESSIBILITY & maintain high COMMUNITY APPEARANCE standards

Miles of Roads Paved



Deliver the highest quality PUBLIC SAFETY services

350

VACCINES ADMINISTERD

PER DAY

Deliver the highest quality PUBLIC SAFETY services

1782

CHARGES DISPOSITIONED IN VIRTUAL COURT

Deliver the highest quality PUBLIC SAFETY services

Automatic License Plate Readers Program

Misdemeanor Charges	175
Felony Charges	358
Stolen Vehicles Recovered	95
Stolen Tags Recovered	12
Major Crimes	10
Traffic Citations	289

Strategic Budget Philosophy

1. City Budget reflects the culture and values of the community
2. Reflect Council's priorities
3. Maintain fund balance and protect reserves
4. Conservatively forecast revenue and expenditures
5. One-time revenue sources are not for ongoing expenditures
6. Protect investment in human capital
7. Strategic infrastructure investments
8. Shift in budgeting for ongoing maintenance of facilities

Proposed Revenues Summary

Account	FY20 Actuals	FY21 Original	FY21 Annualized	FY22 Proposed	FY22 Proposed vs FY21 Original
Taxes	$96,504,942	$81,179,000	$92,418,860	$92,200,000	$11,021,000
Licenses and Permits	$2,726,132	$2,371,000	$2,783,528	$2,520,000	$149,000
Charges for Services	$340,934	$393,000	$278,319	$475,000	$82,000
Other Revenues	$8,502,156	$4,982,120	$9,342,286	$12,526,120	$7,544,000
Totals	**$108,074,164**	**$88,925,120**	**$104,822,993**	**$107,721,120**	**$18,796,000**

Proposed Revenues –Taxes

Object	Account	FY20 Actuals	FYY21 Original	FY21 Annualized	FY22 Proposed	FY22 Proposed vs FY21 Original
311100	Property Taxes	39,263,083	36,000,000	40,448,014	38,000,000	2,000,000
311310	Motor Vehicle	134,448	-	91,401	50,000	50,000
311315	Motor Vehicle (TAVT)	2,502,330	1,000,000	3,147,283	2,500,000	1,500,000
311340	Intangible Tax	822,697	425,000	895,240	750,000	325,000
311600	Real Estate Transfer Tax	336,472	200,000	351,952	300,000	100,000
311710	Electric Franchise Fee	6,335,351	5,800,000	5,887,944	5,800,000	-
311730	Gas Franchise Fee	803,637	725,000	621,543	700,000	(25,000)
311750	Cable TV Franchise Fee	1,740,656	1,700,000	1,186,315	1,300,000	(400,000)
311760	Telephone Franchise Fee	500,961	275,000	171,004	200,000	(75,000)
311790	Solid Waste Franchise Fee	494,441	425,000	372,334	400,000	(25,000)
313100	Local Option Sales Tax	26,075,662	20,000,000	23,617,795	25,000,000	5,000,000
314200	Alcoholic Beverage Excise Tax	1,073,717	824,000	1,167,936	1,100,000	276,000
314300	Excise Mixed Drink Tax	370,459	305,000	334,833	300,000	(5,000)
316100	Business & Occupational Tax	9,420,432	7,250,000	6,122,929	8,250,000	1,000,000
316110	Business Audit Revenue	115,821	-	467,029	50,000	50,000
316200	Insurance Premium Tax	6,514,775	6,250,000	7,535,304	7,500,000	1,250,000
	Subtotal - Taxes	**$96,504,942**	**$81,179,000**	**$92,418,860**	**$92,200,000**	**$11,021,000**

Proposed Revenues – Licenses & Permits

Object	Account	FY20 Actuals	FY21 Original	FY21 Annualized	FY22 Proposed	FY22 Proposed vs FY21 Original
321100	Alcoholic Beverage Licenses	670,500	521,000	930,477	700,000	179,000
321910	Firearm Permits	47,913	50,000	51,491	50,000	-
321910	GCIC Permit Fees	41,980	45,000	38,850	40,000	(5,000)
322210	Planning/Zoning Fees	85,301	50,000	90,185	80,000	30,000
322215	Development Review Fee	82,656	100,000	73,857	100,000	-
323120	Building Permits	1,675,673	1,500,000	1,478,423	1,450,000	(50,000)
323130	Plumbing Permits	11,591	10,000	3,818	5,000	(5,000)
323140	Electrical Permits	10,471	10,000	19,104	10,000	-
323160	HVAC Permits	47,292	30,000	50,852	40,000	10,000
323920	Building Reinspection Fees	4,525	5,000	5,063	5,000	-
341320	Development Impact Fees	-	-	-	-	-
346900	Special Event Permits	2,400	-	3,963	-	-
389100	Permit Technology Fee	45,830	50,000	37,448	40,000	(10,000)
	Subtotal - Licenses and Permits	**$2,726,132**	**$2,371,000**	**$2,783,528**	**$2,520,000**	**$149,000**

Proposed Revenues – Charges for Services

Object	Account	FY20 Actuals	FY21 Original	FY21 Annualized	FY22 Proposed	FY22 Proposed vs FY21 Original
347500	Recreation Fees - Gymnastics	26,171	63,000	28,750	200,000	137,000
347501	Recreation Fees - Athletics & Leisure	30,765	120,400	8,425	100,000	(20,400)
347900	Tennis Center	95,000	84,000	105,000	100,000	16,000
347910	Facility Rentals	99,735	75,600	72,942	75,000	(600)
349900	Other Charges for Services	89,263	50,000	63,201	-	(50,000)
	Subtotal - Charges for Services	**$340,934**	**$393,000**	**$278,319**	**$475,000**	**$82,000**

Proposed Revenues – Other Revenues

Object	Account	FY20 Actuals	FY21 Original	FY21 Annualized	FY22 Proposed	FY22 Proposed vs FY21 Original
331100	Federal Grants	-	-	4,566,429	8,000,000	8,000,000
343300	GDOT	141,200	141,120	141,120	141,120	-
351170	Municipal Court Fines	2,203,624	1,900,000	2,320,160	2,200,000	300,000
361000	Interest Earnings	1,406,101	250,000	119,862	100,000	(150,000)
341910	Election Qualifying Fees	-	-	-	5,000	5,000
342900	Public Safety Fees	118,812	100,000	89,768	100,000	-
349900	Other Charges for Services	-	-	-	-	-
381000	Royalties/Rental Revenue	309,573	125,000	315,953	200,000	75,000
389000	Miscellaneous Revenues	296,259	50,000	156,422	50,000	-
389200	Insurance Reimbursement	53,185	15,000	77,831	50,000	35,000
391275	Transfers in Hotel/Motel	2,628,577	1,731,000	847,946	1,000,000	(731,000)
391280	Transfers in Motor Vehicle	92,834	60,000	75,937	70,000	10,000
391356	Transfers in Impact Fee	-	-	14,094	-	-
391360	Transfers in PFA	-	-	-	-	-
391840	Transfers in Development Authority	947,314	600,000	600,000	600,000	-
391200	Sale of Assets	304,677	10,000	16,765	10,000	-
	Subtotal - Other Revenues	**$8,502,156**	**$4,982,120**	**$9,342,286**	**$12,526,120**	**$7,544,000**

Proposed Department Expenditures (1 of 2)

Description	FY20 Actuals	FY21 Original	FY22 Proposed	Change
City Council	211,782	226,400	231,227	4,827
City Manager	981,555	872,395	1,002,648	130,253
City Clerk	350,253	430,300	811,186	380,886
Finance	1,971,496	2,308,300	2,215,145	(93,155)
Legal	1,148,762	900,000	1,205,955	305,955
Information Technology	2,415,368	2,565,700	2,757,351	191,651
Human Resources	631,403	582,200	618,688	36,488
Facilities	4,153,587	4,076,600	5,352,517	1,275,917
Communications	1,824,146	1,626,150	1,657,232	31,082
General Administration	2,300,817	2,861,000	2,985,043	124,043
Court	1,342,742	1,392,000	1,247,724	(144,276)

Proposed Department Expenditures (2 of 2)

Description	FY20 Actuals	FY21 Original	FY22 Proposed	Change
Police	21,696,170	22,228,900	22,956,861	727,961
Fire	14,855,788	14,555,900	14,718,867	162,967
Emergency Management	1,166,118	1,331,200	1,213,389	(117,811)
Public Works	10,417,151	11,127,500	11,769,690	642,190
Fleet	242,707	257,700	321,482	63,782
Recreation and Parks	3,137,603	3,348,940	3,825,164	476,224
Community Development	3,369,848	3,555,700	4,039,424	483,724
Economic Development	374,842	359,500	352,107	(7,393)
Other Financing Uses	34,072,479	16,886,340	28,359,697	11,473,357
Expenditures	**$106,664,617**	**$91,492,725**	**$107,641,396**	**$16,148,671**

Contracts for Service

- Public Safety
  - Call Center
  - E911 Services
  - Ambulance Services
  - Radio System
- Facilities
  - HVAC
  - Security
  - Parking
  - Custodial
- Legal Services
- Public Works
  - Street Maintenance
  - Street Sweeping
  - Citywide On-Call Litter
  - Landscaping and Mowing
  - Road Striping
  - Road Signage
  - Tree Removal
  - Traffic Signals
  - Stormwater Maintenance

Nonprofit Contracts for Service

Direct Allocations	FY21 Funding Original	FY 22 Funding Proposed
Community Assistance Center	$100,000	$100,000
Keep North Fulton Beautiful - Recycling	$95,000	$95,000
Keep North Fulton Beautiful - Capital	$50,000	$50,000
Keep North Fulton Beautiful – Hazardous Waste*	$75,000	$0
Leadership Sandy Springs – Movies by Moonlight	$15,000	$15,000
Sandy Springs Youth Sports	$127,500	$127,500
Additional Nonprofit Grant Program	$0	$250,000
Total	**$462,500**	**$637,500**

**Occurs every other fiscal year*

GGS Transition Savings

Service	Proposer	Proposal	In-House	FY21	FY21 vs Proposal	FY21 vs In-House
Communications	The Collaborative	852,966	814,827	697,834.20	(155,131.80)	(116,992.80)
Community Development	The Collaborative	4,311,944	3,859,993	3,560,180.26	(751,763.74)	(299,812.74)
Facilities	LB&B	1,001,027	955,656	912,773.47	(88,253.53)	(42,882.53)
Finance & Clerk	Inframark	2,276,354	1,966,591	1,738,174.25	(538,179.75)	(228,416.75)
IT	InterDev	1,994,855	1,598,950	1,579,833.24	(415,021.76)	(19,116.76)
Municipal Court	Jacobs	845,128	635,078	628,690.44	(216,437.56)	(6,387.56)
PAC	multiple	2,709,861	2,165,012	2,133,390.46	(576,470.54)	(31,621.54)
Public Works	Jacobs	6,074,671	5,324,761	4,652,847.45	(1,421,823.55)	(671,913.55)
Recreation & Parks	Jacobs	1,128,053	895,867	625,908.97	(502,144.03)	(269,958.03)
Subtotals		21,194,859	18,216,735	16,529,632.74	(4,665,226.26)	(1,687,102.26)
Added HR FTE			86,565	183,288.62		96,723.62
Add for IT, PW, CD		225,000	375,000			(375,000.00)
Totals		**$ 21,419,859**	**$ 18,678,300**	**$ 16,712,921**	**(4,706,937.64)**	**(1,965,378.64)**

GGS Transition FTEs

Department	GGS Contract Positions	FY21 Approved*
Arts Center	24	23
City Clerk	2	2
Communications	9	6
Community Development	35	35
Economic Development	1	1
Facilities	12	13
Finance	20	20
Information Technology	15	15
Municipal Court	10	9
Public Works	43	41
Recreation & Parks	10	11
TOTAL	**181**	**176**

**Department directors not included*

FY22 Personnel Changes

Department	Request	Net Addition
Finance to PAC	Transfer Budget Analyst	-
Legal	Contract Employees In House	2
Facilities	Add Construction Manager Add Assistant to Construction Manager Land Admin Mgr transfer from PW/TSPLOST to Facilities Building Engineer replaces Administrative Assistant	1 1 - -
Community Development	Planner Permit Technician to replace Computer Support Specialist	1 -
Fire	Firefighter EMT to backfill pandemic response	1

Full-time Employees (FTE)

Department	FY20 Adopted	FY21 Adopted and Midyear	FY22 Proposed
Police	166	168	168
Fire	116	116	117
Community Development	37	36	37
Public Works	34	34	34
Arts Center*	24	24	25
Finance	20	21	20
Facilities Management	13	14	16
Information Technology	15	16	16
Recreation & Parks	11	12	12
Municipal Court	11	10	10
Communications	8	7	7
City Manager	4	5	5
Human Resources	5	4	4
City Clerk	4	3	3
Fleet Management	1	2	2
Economic Development	2	2	2
Legal	0	0	2
Emergency Management	1	1	1
Subtotal (Full-Time Positions)	**472**	**475**	**481**
All Part-Time Positions	93	65	65
TSPLOST-funded Positions*	8	8	7
Total Positions	**573**	**548**	**553**

*Not reflected in adopted budget.

FY22 Operating Budget Overview

Description	Change
Full-time Staffing Increases	Net increase of 6 FTE
Funding to PFA for Principal & Interest on Bonds	$3,000,000 increase
Performing Arts Center Operations Transfer	$1,887,169 from General Fund
Fleet Replacement	6 electric vehicles & 15 police
Nonprofit Service Contracts	$637,500
Debt Service for Fire Trucks	$1,142,821
Radio Authority Operations	$625,000
EMS Subsidy with Enhanced Services	$260,000
Sandy Springs Municipal Election	$410,000

Projected Unassigned Fund Balance

Description	Amount
Audited June 30, 2020 Unassigned Fund Balance	$ 45,710,692
Assigned fund balance reclassified	2,567,605
Add Estimated FY21 Closeout	10,000,000
FY21 Estimated Unassigned Fund Balance	58,278,297
Less Estimated COSS Minimum	(26,930,280)
Projected Available Unassigned Fund Balance	$ 31,348,017

FY22 Proposed Capital Expenditures (1 of 2)

Funding Source	Project	FY 2022
Bonds	Station 55	5,000,000
Partial Funding - LMIG	Pavement Management Program	4,800,000
General Fund	Trail Segment 2A P&E and Construction	2,500,000
PCID	PTD/Lake Hearn Multimodal and Intersection Improvements	1,100,000
Stormwater	Stormwater Capital Improvements	1,000,000
Bonds	Fire Station 53 Additions	900,000
General Fund	Bridge & Dam Maintenance	900,000
General Fund	Pay and Comp Study Implementation	800,000
General Fund	Traffic Management Program	625,000
General Fund	Intersection & Operational Improvements	600,000
Partial Funding - Grants	Nancy Creek Stream Restoration	570,000
General Fund	Facilities Maintenance	500,000
General Fund	Guardrail Replacement Program	300,000
General Fund	Trail ROW Acquisition	250,000
General Fund	Fleet Electric Vehicles	240,000
Bonds	Public Safety Fiber Ring B Design Morgan Falls/Abernathy	200,000
General Fund	City Beautification Program	200,000
Impact Fees	Roswell Road Chattahoochee Pedestrian Bridge	200,000
General Fund	Police Equipment	195,520
General Fund	Fire Fighter Turn Out Gear	166,000
General Fund	I-285/Roswell Rd Innovative Intersection Study	150,000

FY22 Proposed Capital Expenditures (2 of 2)

Funding Source	Project	FY 2022
Stormwater	Stormwater Repair & Maintenance	150,000
Tree Fund	Tree Fund Capital Projects	139,000
General Fund	SSPD Replacement Motorola Radios	130,000
General Fund	Sandy Springs Middle School IGA	110,000
General Fund	Network Hardware Replacement	105,000
Tree Fund	Tree Fund Trees Atlanta Partnership	80,000
General Fund	Electric Vehicle Charging Stations	75,738
General Fund	Ridgeview Middle School IGA – Pickleball	75,000
General Fund	Sustainability Plan/Policy	75,000
Tree Fund	Tree Fund Maintenance	52,000
General Fund	BRT Joint Feasibility Study	50,000
General Fund	Organizational Leadership Development	37,500
General Fund	Radio/MCT for Fire Trucks	35,800
General Fund	HVAC Mini-Split for IT Servers at City Springs	30,000
Tree Fund	Tree Fund Invasive Species Removal	30,000
Tree Fund	Tree Fund Surveys	30,000
General Fund	Fire Department Strategic Plan	25,000
General Fund	Traffic Calming	25,000
General Fund	HVAC Chiller Plant Mini-Split	20,000
General Fund	Mt. Vernon Multi-Path Camera/Pole	16,000
Bonds	Design & Feasibility Study for Station 53 Expansion	15,000
General Fund	Multi-Factor Authentication	15,000
	Total	**22,517,558**

FY22 Proposed General Fund Summary

Description	FY2018 Actuals	FY 2019 Actuals	FY20 Actuals	FY21 Original	FY22 Proposed
Revenues	103,287,338	108,350,435	108,074,164	88,925,120	107,721,120
Expenditures	102,796,887	103,626,008	106,664,617	91,492,725	107,641,396
(Use)/Addition Fund Balance	490,451	4,724,427	1,409,547	(2,567,605)	79,724

FY 2022 Budget Calendar

- April 20: Budget Workshop 1, CM Budget Philosophy & CIP
- May 4: Budget Workshop 2, City Operations
- May 18: Budget Workshop 3, Other Funds & Review
    - Council Receives Proposed Budget
- June 1: First Public Hearing
- June 15: Second Public Hearing & FY22 Budget Adoption
- July: Budget in Brief Available to the Public

DEPT	DEPT #	ACCOUNT	PROJECT	DESCRIPTION	YEAR	REV BUD	PY EXP	CY EXP	ENCUMBRANCES	AVAILABLE BUDGET
Facilities	1565	541400	CC001	LAND ACQUISITON & DEMOLITION	Multiple	35,240,213	33,986,242.95	49,208.75	47,869.25	1,156,891.87
Facilities	1565	542300	CC011	FURNITURE FIXTURES & EQUIPMENT	2017 & 2018	7,834,555	7,770,465.34			64,089.75
Facilities	1565	541400	F0004	FIRE STATION	Multiple	1,253,957	1,593,415.91	3,627.93	124,960.28	(468,047.12)
Facilities	1565	541400	F0005	TROWBRIDGE FACILITY	2014 & 2019	2,260,000	1,904,074.41	256,887.08	1,960.47	97,078.04
Facilities	1565	541400	F0007	BACK-UP E911 CALL CENTER	2019	350,000	-	8,181.08	202,274.43	139,544.49
Facilities	1565	541400	F0009	PUBLIC SAFETY BUILDING	2020	100,000	44,437.50	14,812.50	-	40,750.00
Facilities	1565	541200	F2101	WAYFINDING SIGNAGE	2021	1,500,000	-	-	-	1,500,000.00
Facilities	1565	541200	F2102	CISTERN IMPROVEMENT	2021	305,000	-	-	255,528.22	49,471.78
Fire	3510	542200	CIPV	CAPITAL VEHICLE PURCHASE	Multiple	8,062,014	5,104,002.83		2,958,011.00	-
Public Works	4100	541400	CC006	UTILITIES RELOCATION	2018	2,770,000	40,000.00			2,730,000.00
Public Works	4100	541400	CC010	SANDY SPRINGS CIRCLE PHASE 2	Multiple	8,087,570	3,482,980.42	761,039.94	2,001,627.40	1,841,922.09
Public Works	4100	541400	T0058	CITY CENTER TRANSPORTATION NETWORK	Multiple	3,915,000	3,463,819.96	8,571.97	210,851.49	231,756.58
Public Works	4100	541400	T0062	CITY SPRINGS STREETSCAPES	2017	1,589,063	1,326,695.26	229,946.93	-	32,420.81
Public Works	4100	541400	T0063	NORTH END REVITALIZATION	2019	1,550,000	248,389.16	323,258.89	98,604.42	879,747.53
Public Works	4100	541400	T0064	PEACHTREE @ TELFORD IMPROVEMENT	2020	2,010,937	154,987.75	117,953.14	9,300.00	1,728,696.11
Public Works	4100	541400	T0065	SIGNAL PREEMPTION EMERG RESPONSE	2020	780,000	598,984.44	92,945.75	71,013.32	17,056.49
Public Works	4100	541400	T0066	SR140 HOLCOMB @ SPALDING ROW	2020	450,000	-			450,000.00
Public Works	4100	541400	T0067	MT VERNON @ DUPREE SIGNAL	2020	350,000	9,655.82	56,166.08	5,195.00	278,983.10
Public Works	4100	541400	T0068	TRANSPORTATION MASTER PLAN	2020	350,000	115,850.00	200,575.00	33,575.00	-
Public Works	4100	541400	T0069	PEACHTREE-DUNWOODY@WINDSOR	2021	1,200,000	138,075.00	6,808.48	13,300.00	1,041,816.52
Public Works	4100	541400	T0070	ACCESS MANAGEMENT PLAN	2021	100,000	-			100,000.00
Public Works	4100	541400	T0071	NORTH END ROSWELL RD	2021	200,000	-	-	-	200,000.00
Public Works	4100	541400	T2000	WATER RELIABILITY PROGRAM	2019	1,000,000	757,319.77	36,667.92	-	206,012.31
Public Works	4100	541400	T2001	SR 400 ENHANCEMENTS	2021	5,900,940	-			5,900,940.00
Public Works	4100	541400	T4000	CITY BEAUTIFICATION PROGRAM	2019 & 2020	402,572	105,261.30	22,880.20	166,602.16	107,828.56
Public Works	4100	541400	T8000	UNDERGROUND UTILITY PROGRAM	2019	500,000	76,683.65			423,316.35
Public Works	4221	541400	T0043	GLENRIDGE @ ROSWELL RD INTERSECTION	Multiple	1,937,354	1,414,822.65	169,534.45	25,195.58	327,801.12
Public Works	4221	541400	T0046	CARPENTER DR REALIGNMENT	Multiple	3,436,199	3,365,444.67	19,881.59	-	50,872.40
Public Works	4221	541400	T3000	PAVEMENT MANAGEMENT PROGRAM		52,662,568	44,342,370.83	4,174,160.25	3,858,547.06	287,489.84
Public Works	4224	541400	T0019	ROSWELL ROAD PHASE I	Multiple	8,406,826	231,521.15	720.00	-	8,174,584.60
Public Works	4224	541400	T0060	BIKE/PED/TRAIL DESIGN & IMPLEM	Multiple	2,258,919	969,985.78	126,479.79	743,981.32	418,472.11
Public Works	4224	541400	T6000	SIDEWALK PROGRAM	Multiple	10,630,500	10,153,904.19	9,978.37	43.25	466,574.19
Public Works	4230	541400	T0035	CHATTAHOOCHEE RIVER BRIDGE	2012 & 2014	760,000	102,397.60	21,213.13	-	636,389.27
Public Works	4230	541400	T9000	LAKE FORREST DAM MAINTENANCE	Multiple	3,554,882	1,422,754.56	22,173.00	3,659.37	2,106,295.07
Public Works	4230	541400	T9100	BRIDGE & DAM MAINTENANCE	2020	450,000	-	98,970.00	33,030.00	318,000.00

Public Works	4270	541400	T0054	HAMMOND PD GLENRIDGE ATMS	2015 & 2016	1,721,735	1,639,594.68	59,939.82	-	22,200.50
Public Works	4270	541400	T7000	INTERSECTIONS & OPERATIONAL	Multiple	6,391,048	5,604,699.59	230,864.25	186,634.75	368,849.11
Public Works	4270	541400	T7500	GUARDRAIL REPLACEMENT PROGRAM	2019 & 2020	734,150	305,268.28	10,005.00	122,147.96	296,728.76
Public Works	4270	541400	T9500	TRAFFIC MANAGEMENT PROGRAM	Multiple	6,536,507	5,359,054.67	451,741.58	145,687.04	580,023.56
Public Works	4270	541400	T9600	TRAFFIC CALMING	Multiple	354,823	256,480.69	49,425.43	-	48,916.55
Parks	6110	541300	F0002	HERITAGE BLUESTONE BLDG	2012 & 2019	2,189,874	1,956,652.16	230,956.00	2,265.36	(0.00)
Parks	6110	541300	F0008	CULTURAL CENTER	2020	2,500,000	-	21,052.49	-	2,478,947.51
Parks	6110	541200	P0006	SS TENNIS CENTER	2012	787,679	772,533.68	8,557.50	10,682.50	(4,095.17)
Parks	6110	541200	P0007	HAMMOND PARK IMPROVEMENTS	Multiple	4,208,981	3,065,338.42	141,421.68	998,142.00	4,078.97
Parks	6110	541200	P0009	MORGAN FALLS OVERLOOK PARK	2012	4,365,033	4,156,279.03	-	6,840.00	201,913.85
Parks	6110	541200	P0010	MORGAN FALLS ATHLETIC FIELDS	Multiple	5,584,130	5,373,452.16	201,787.15	-	8,890.85
Parks	6110	541200	P0013	ALLEN ROAD PARK	Multiple	440,415	190,285.24	69,752.01	181,409.63	(1,031.90)
Parks	6110	541200	P0020	CROOKED CREEK PARK	Multiple	448,607	341,335.48	79,877.91	-	27,394.08
Parks	6110	541200	P0025	ISON SPRINGS ELEMENTARY (IGA)	2020	250,000	21,030.00	168,949.08	16,938.34	43,082.58
Parks	6110	541200	P0028	CITY TRAIL CONSTRUCTION	2020	750,000	7,420.00	35,600.00	234,730.00	472,250.00
Parks	6110	541200	P0029	RIVERSHORE FLOODPLAIN	2020	125,000	13,825.00	2,375.00	3,700.00	105,100.00
Parks	6110	541400	P0030	TRIANGLE PARK	2020	55,000	22,524.00	27,487.00	14,978.00	(9,989.00)
Parks	6110	541200	P0031	PARKLAND ACQUISITION	2020	2,100,000	1,958,334.00	22,290.01	62,329.50	57,046.49
Parks	6190	542300	A0001	OUTDOOR ART PROGRAM	Multiple	222,500	138,377.54	11,535.00	-	72,587.46
Parks	6190	542300	A0002	INDOOR ART PROGRAM	2020	100,000	5,000.00	-	-	95,000.00
Contingency	9000	579000	C9999	CAPITAL CONTINGENCY	Multiple	5,589,175	-			5,589,175.28
				TOTALS		**217,613,724**	**154,112,027.52**	**8,656,259.13**	**12,851,614.10**	**41,993,823.34**